



**МИНИСТЕРСТВО  
ЭКОНОМИЧЕСКОГО РАЗВИТИЯ  
РОССИЙСКОЙ ФЕДЕРАЦИИ  
(МИНЭКОНОМРАЗВИТИЯ РОССИИ)**

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По списку рассылки

30.06.2025 № Д25и-20480

На № \_\_\_\_\_ от \_\_\_\_\_

**О Монгольском экономическом  
форуме**

Сообщаем, что в г. Улан-Баторе (Монголия) в период с 8 по 9 июля 2025 года состоится 12-й Монгольский экономический форум.

Ознакомиться с предстоящим мероприятием можно на сайте:  
<https://www.meforum.mn/>.

Просим информировать российские компании и организации, заинтересованные в работе на монгольском направлении, и рекомендовать им рассмотреть возможность участия в мероприятии.

Приложение: на 19 л. в 1 экз.

Директор Департамента развития  
двустороннего сотрудничества

Подлинник электронного документа, подписанного ЭП,  
хранится в системе электронного документооборота  
Министерства экономического развития Российской Федерации.

**СВЕДЕНИЯ О СЕРТИФИКАТЕ ЭП**

Сертификат: 68B92A34B133251CA08A805133DB7EAE  
Владелец: Калмычек Павел Александрович  
Действителен: с 04.06.2025 до 28.08.2026

П.А. Калмычек

## О Монгольском экономическом форуме

Монгольский экономический форум (далее – Форум) – ведущая национальная конференция, посвященная решению важнейших экономических и социальных проблем, стоящих перед Монголией в целях ускорения развития страны.

Форум проводится начиная с 2010 года ежегодно в течение двух дней. В мероприятии принимают участие высокопоставленные представители правительства, частного сектора, гражданского общества, академических учреждений и международных организаций.

Предыдущий Форум прошел 8-9 июля 2024 г. в Улан-Баторе при участии более 2 тысяч иностранных и отечественных гостей, представителей государственного и частного сектора. Премьер-министр Л. Оюун-Эрдэнэ открыл мероприятие, а председатель Великого Государственного Хурала Д.Амарбаясгалан выступил с главной речью. В рамках Форума было организовано 4 панельных и 14 отраслевых сессий. Основными темами обсуждения стали такие темы, как городское развитие, «умный город», цифровизация, развитие транспортной инфраструктуры и горнорудной промышленности, инвестиционная политика в рамках регионального развития, а также применение передовых технологий.

Стратегическими спонсорами мероприятия выступили тесно связанные с «западниками» монгольские компании MCS (*бизнес-конгломерат*), Tavan Bogd Group (*бизнес-конгломерат*), Badrakh Energy (*горнодобывающая компания*), idax (*трейдинговая компания*), банк TDB, UBX (*биржа ценных бумаг*), Энержи Ресурс ХХК (*горнодобывающая компания*), а также Европейский банк реконструкции и развития.

Лейтмотивом мероприятия стали вопросы, связанные с результатами состоявшихся выборов в Великий Государственный Хурал Монголии и формированием нового кабинета министров Монголии. Практически в рамках всех обсуждений в той или иной мере участники говорили о таких проблемах в Монголии, как политическая нестабильность, коррупция, отсутствие четкого планирования, зависимость экономики от добычи и экспорта угля, проблемы в сфере энергетики, в том числе связанные с тарифной политикой в отношении электричества.

В текущем году монгольская сторона заявила о своем намерении расширить участие российских представителей.

Лейтмотивом Форума в 2025 году станет обсуждение задач деятельности нового правительства в условиях глобальной и внутренней нестабильности.



# Mongolia Economic Forum 2025

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📅 July 8, 9  
📍 Ulaanbaatar, Mongolia

# Mongolia Economic Forum



- 2024 Go Mongolia
- 2023 Welcome to Mongolia
- 2022 New Recovery
- 2018 Let's Synergize
- 2016 Lessons, Challenges, Solutions
- 2015 Trust
- 2014 Made in Mongolia
- 2013 The Mongolian Brand
- 2012 Economic Development
- 2011 Together in Development
- 2010 Together We Can



The Mongolia Economic Forum is the country's premier discussion platform aimed at addressing challenges in Mongolia's economic and social development and finding solutions.

The Mongolia Economic Forum is a non-governmental, non-profit, and politically independent organization. Since 2010, it has annually facilitated high-level, open discussions involving the Government of Mongolia, the private sector, civil society, academic institutions, and international representatives.

## Core Objective of MEF



**Economic discussion platform** with focus on positioning Mongolia as an attractive country **for investment & doing business**

## Guiding Principle for Agenda



**‘Proof is in the pudding’**: Show investors that Mongolia has **delivered** on past MEF promises

## Grounded in **Four Themes**



**Governance & Business Environment**

*Exploring political continuity, regulatory transparency, policy coherence, institutional effectiveness*



**Infrastructure & Capital Investment**

*Discussing opportunities for capital deployment, innovative financing models, sustainable infrastructure*



**New Economy**

*Examining digital & tech transformation, workforce adaptability, sustainable economic practices*



**Mining & Critical Resources**

*Addressing strategic management, sustainable governance and responsible extraction of vital resources*

## Overarching MEF 2025 theme we think could be appropriate

**Mongolia in Action: A Democracy Open for Business**

*‘Proof is in the pudding’: We’ve put in place the foundations discussed in past forums, now it’s about delivery*

*Forum & Mongolia’s development not just in the hands of the elite, but a shared national project*

*Hints at ‘Investment’ purpose of forum*

# Preliminary Agenda



THEMES:

GOVERNANCE  
& BUSINESS ENVIRONMENT

INFRASTRUCTURE  
& CAPITAL INVESTMENT

NEW  
ECONOMY

MINING  
& CRITICAL RESOURCES

Exact timings and locations tbc

| July 8th | tbc                                         | tbc                                 | tbc                                  |
|----------|---------------------------------------------|-------------------------------------|--------------------------------------|
| 09:00    | Opening Ceremony & Keynote Speech           |                                     |                                      |
| 09:55    | SECURING INVESTOR CONFIDENCE IN MONGOLIA    |                                     |                                      |
| 11:25    | Coffee Break                                |                                     |                                      |
| 11:40    | BUSINESS-FRIENDLY MONGOLIA                  | ATTRACTING GLOBAL INVESTMENT        | NAVIGATING GLOBAL TRADE & INVESTMENT |
| 13:00    | Lunch Break                                 |                                     |                                      |
| 14:00    | URBAN EVOLUTION                             |                                     |                                      |
| 15:30    | Coffee Break                                |                                     |                                      |
| 13:45    | INVESTMENT & CONNECTIVITY IN ACTION         | LONG-TERM WEALTH FUND, PENSION FUND | CRYPTO & BLOCKCHAIN                  |
| 17:00    | Summary of the day and Conclusion           |                                     |                                      |
| 18:00    | Closing Remarks                             |                                     |                                      |
| July 9th | tbc                                         | tbc                                 | tbc                                  |
| 09:00    | Welcoming Remarks                           |                                     |                                      |
| 09:15    | Keynote Speech                              |                                     |                                      |
| 09:35    | SUSTAINABLE ECONOMIC TRANSFORMATION (COP17) |                                     |                                      |
| 11:05    | Coffee Break                                |                                     |                                      |
| 11:20    | RENEWABLE ENERGY & ECO-INNOVATION           | DIGITAL REALITIES                   | THE WORKFORCE OF TOMORROW            |
| 12:50    | Lunch Break                                 |                                     |                                      |
| 13:50    | STRATEGIC RESOURCES & GLOBAL SUPPLY CHAINS  |                                     |                                      |
| 15:20    | Coffee Break                                |                                     |                                      |
| 15:35    | SUSTAINABLE EXTRACTION                      | FEEDING THE WORLD                   | CRITICAL MINERALS SUPPLY CHAINS      |
| 17:05    | Summary of the day and Conclusion           |                                     |                                      |
| 17:35    | Closing Remarks                             |                                     |                                      |

Exact timings and locations tbc

## SIDE EVENTS (TBC)\*

Full day fora (across both days):

- MEF Youth Forum

Side sessions :

- Leadership Roundtable / Lunch (with JPMorgan)
- Ambassador's Roundtable (organised by MFA)
- Health care Roundtable
- COP 17 Roundtable
- Abraham House Roundtable
- Monaco Roundtable

10 July programme:

- EDB & International Advisory Council – special session of EDB
- Global Dignity Board – annual meeting and fundraising dinner

*Note: order of sub-sessions organised in blocks for ease of review, potentially to be reordered according to tracks (see Annex)*

*\*indicative outline of parallel events & sessions not yet allocated exact times and formats*

# GOVERNANCE & BUSINESS ENVIRONMENT



| Indicative working title |         | Discussion framing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sub-Sessions             | Plenary | Addresses how <b>recent political developments</b> impact <b>investor perceptions and economic stability</b> . The session features insights from <b>Mongolia’s key political leaders</b> and influential voices from both government and opposition, emphasising the <b>importance of political stability, consistent policy direction, and transparent governance</b> as cornerstones for maintaining investor confidence and economic resilience.                                                                                       |
|                          | A)      | <b>Business-friendly Mongolia:</b> Investor Coordination, Good Governance & Dispute Resolution<br>Examines international experiences and best practices in creating a <b>business-friendly regulatory environment and robust dispute resolution frameworks</b> . Discussions will highlight <b>Mongolia’s recent governance, social security, tax and judicial reforms</b> , assessing their effectiveness in <b>enhancing transparency, fairness, and predictability</b> for both domestic and international businesses.                  |
|                          | B)      | <b>Attracting Global Investment:</b> Mongolia’s Special Economic Zones and Financial Hub Development<br>Analyses global success stories and strategic considerations in the <b>development of Special Economic Zones (SEZs) and emerging international financial centres</b> . The session explores Mongolia’s ambitions to become a regional investment and financial hub, evaluating how <b>targeted regulatory frameworks and investment incentives</b> can accelerate regional economic growth.                                        |
|                          | C)      | <b>Navigating Global Trade &amp; Investment:</b> Risks, Market Stability, and Growth Prospects<br>Explores the <b>global landscape for trade &amp; investment</b> , incl. emerging risks, geopolitical tensions, shifting regulatory environments. Examines how these challenges influence investor decisions and economic stability. In the context of ongoing reforms in Mongolia, will discuss how to navigate these complexities, emphasising the role of coherent governance to maintain investor confidence and economic resilience. |

# INFRASTRUCTURE & CAPITAL INVESTMENT



| Indicative working title |         | Discussion framing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------------|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sub-Sessions             | Plenary | Explores how <b>strategic urban planning, sustainable infrastructure investments, and innovative financing</b> can drive <b>inclusive growth and economic transformation</b> . Drawing from global and regional experiences, the session highlights successful models for <b>developing smart, resilient cities, addressing urbanisation challenges, and creating equitable economic opportunities</b> . Mongolia’s vision for transforming Ulaanbaatar and satellite cities serves as a practical context for these discussions.  |
|                          | A)      | Investment & Connectivity In Action: Infrastructure and Logistics As Catalysts For Growth<br>Explores how <b>transportation infrastructure, logistics, and trade corridors</b> function as catalysts for <b>economic connectivity and regional integration</b> . The session discusses <b>practical challenges, innovative financing models (including PPP frameworks), and regulatory strategies</b> , highlighting Mongolia’s unique geographical advantages and regional economic potential.                                    |
|                          | B)      | Long-Term Wealth: Sovereign Investment Models and Their Effectiveness<br>Critically evaluates global best practices in <b>sovereign wealth fund management</b> , with emphasis on <b>governance frameworks, financial sustainability, and long-term socio-economic impact</b> . Mongolia’s recent initiatives in pension and tax reform will provide practical insights, examining how these structural reforms can supplement financial stability and sovereign wealth fund effectiveness.                                        |
|                          | C)      | Crypto Blockchain: Strategic Innovation or Financial Risk?<br>Investigates the <b>rapidly evolving landscape of crypto assets as potential elements of sovereign financial strategies</b> , including the <b>regulatory frameworks, economic implications, and risk management strategies</b> essential for nations exploring these novel assets. Using Mongolia as a reference point, the session assesses both potential benefits and critical risks associated with integrating crypto assets into national financial planning. |

| Indicative working title |                                                                                  | Discussion framing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|--------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sub-Sessions             | Plenary                                                                          | In anticipation of Mongolia hosting the upcoming <b>COP17 on desertification and sustainable land management</b> , this session explores <b>how global climate negotiations and sustainability commitments shape future economic opportunities and challenges</b> . Discussions will address how countries like Mongolia can leverage the global momentum toward green innovation, energy transition, and climate-resilient development, positioning <b>sustainability as a catalyst for economic transformation</b> and competitiveness in the new economy. |
|                          | A) <b>Renewable Energy &amp; Eco-Innovation:</b> Investing in Sustainable Growth | Considers international practices and debates around <b>implementing sustainable economic solutions and pursuing the green transition through renewable energy</b> . Mongolia’s green initiatives, renewable energy projects, and innovative industry transformations provide practical insights into achieving economic growth that is environmentally sustainable and commercially viable.                                                                                                                                                                 |
|                          | B) <b>Digital Realities:</b> Investing in AI and Data Infrastructure             | Analyses <b>global digital transformation trends, investment hurdles, and policy challenges in AI and data management</b> . Mongolia’s adoption of digital technologies and its digital strategy is included as a case study for examination.                                                                                                                                                                                                                                                                                                                |
|                          | C) <b>The Workforce of Tomorrow:</b> Bridging Skills and Market Needs            | Discusses global challenges of <b>aligning workforce reskilling initiatives with forward-looking market requirements</b> . Mongolia’s labour challenges and reskilling initiatives provide real-world insights into the practicalities of workforce adaptation for future industries.                                                                                                                                                                                                                                                                        |

# MINING & CRITICAL RESOURCES



| Indicative working title |         | Discussion framing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sub-Sessions             | Plenary | <b>Strategic Resources &amp; Global Supply Chains:</b> Navigating Geopolitical Risks and Sustainability<br>Examines the <b>critical role of minerals and resources in global supply chains</b> , addressing <b>geopolitical risks, market volatility, and sustainability pressures</b> . This session provides insights into how resource-rich nations, such as Mongolia, can effectively manage resource wealth to <b>mitigate risks, enhance sustainability, and position themselves strategically</b> within evolving global mineral markets. |
|                          | A)      | <b>Sustainable Extraction:</b> Navigating Profitability and Responsibility<br>Addresses the global <b>balance between profitability and sustainability</b> in mining, highlighting <b>ESG compliance, responsible resource extraction, and community engagement</b> . Mongolia’s experience provides practical insights into successfully managing these challenges.                                                                                                                                                                             |
|                          | B)      | <b>Feeding the World:</b> Agro-processing as Economic Opportunity<br>Explores opportunities and challenges within <b>global agro-processing markets</b> , highlighting <b>innovative practices and strategies</b> for Mongolia <b>to scale agricultural exports</b> sustainably and competitively.                                                                                                                                                                                                                                               |
|                          | C)      | <b>Critical Minerals Supply Chains:</b> Economic Opportunities and Ethical Concerns<br>Discusses <b>global reliance on critical minerals</b> , focusing on <b>supply chain vulnerabilities and ethical sourcing</b> debates. Mongolia’s role as a significant supplier underscores broader operational and geopolitical considerations.                                                                                                                                                                                                          |

# Mongolia Economic Forum

Governance & Business Environment

Infrastructure & Capital Investment

New Economy

Mining & Critical Resources

## MEF 2025

📍 Government Palace, Ulaanbaatar 

📅 2025 | July 8th and 9th Tuesday, Wednesday

**Participants** 4000

Government Representatives 500

International Guests 700

Private Sector, NGOs, Academia 900

Moderators & Panelists 100

Youth Participants 1500

Sponsor Organizations 100

Volunteers 100

Media Representatives 100



# Main Discussions & Accompanying Events



## Plenary Panels

- 4 Plenary Sessions
- 12 Sub-Sessions



## Roundtable Discussions

- Ambassador's Meeting
- Preliminary Meetings
- Leadership Meetings



## MEF Youth



## VVIP Luncheon

- High-level private meetings



## Moderator & Panelist Meeting

# Main Discussions & Accompanying Events



## Cultural Events



National Naadam Festival



Cultural Performance



Horse Racing



5 Museum Tours

## Networking Events



Welcoming Reception



Sponsor Reception



State Honorary Reception



VIP Luncheon

# Partner Organization Benefits



## Media Coverage and Promotional Visibility



- Extensive Media Presence
- Direct broadcast on 2–3 major local TV channels
- Biography and quotes on social media



Logo and visibility on banner, website, social media, and TV channels



Comprehensive promotional brochure on MEF Booklet



- Logo and visibility throughout all venues
- Opportunity to showcase a promotional booth for company branding and products

# Partner Organization Benefits



## Guests From Partner Organization



Interviews and preliminary discussions on TV for one month



Panelist opportunities in the sub-sessions



Partake in VVIP Luncheons with the Senior Government Representatives of Mongolia



Forum participation badge



Participate in all side VVIP events and meetings

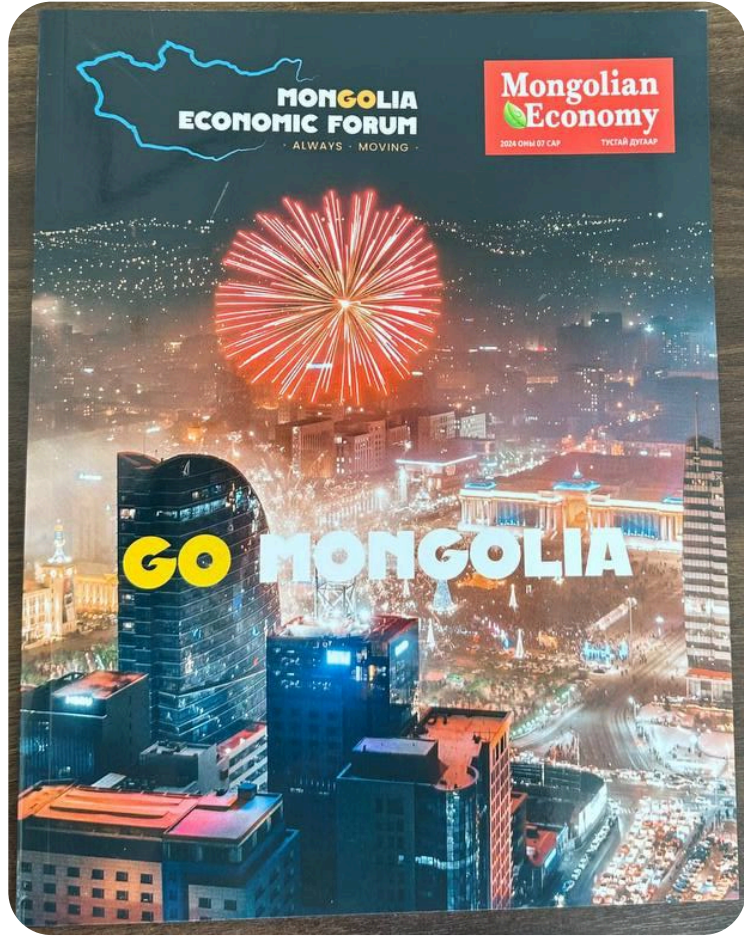


Host an honorary evening reception

# GIFT PACKAGES | FOR GUESTS



Sponsor's gift



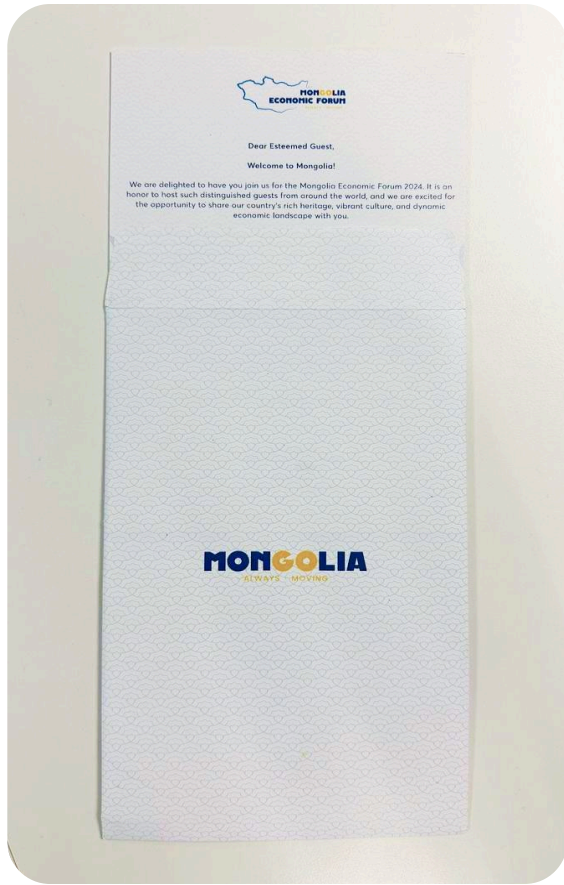
Magazine



Notebook



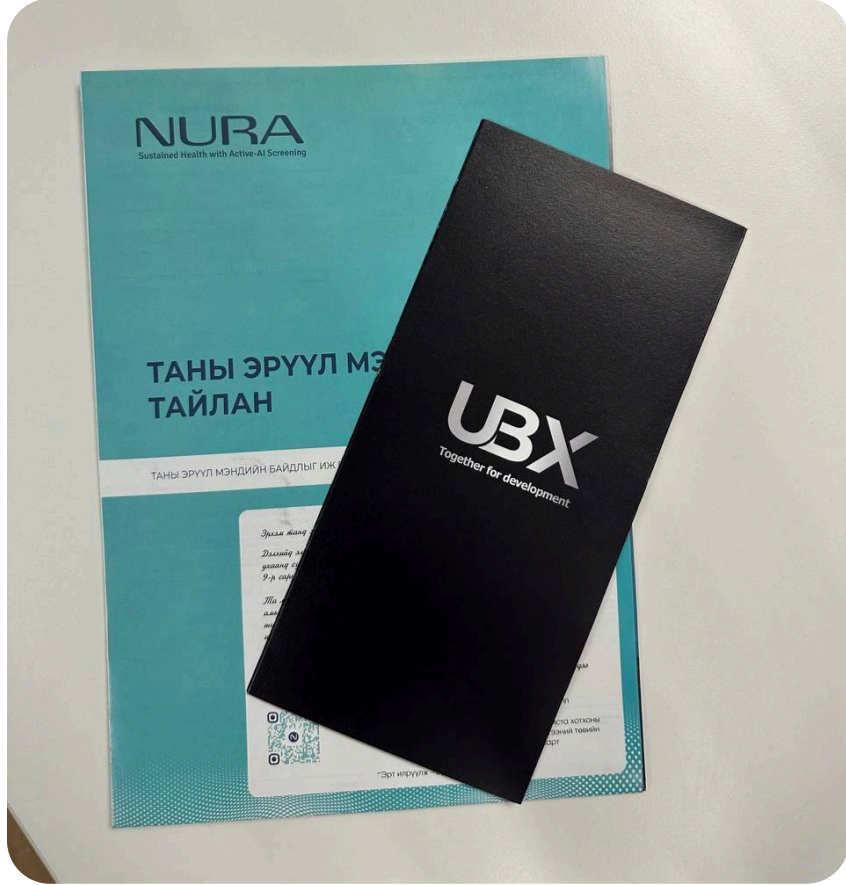
Pen



Welcome Letter



Tote Bag

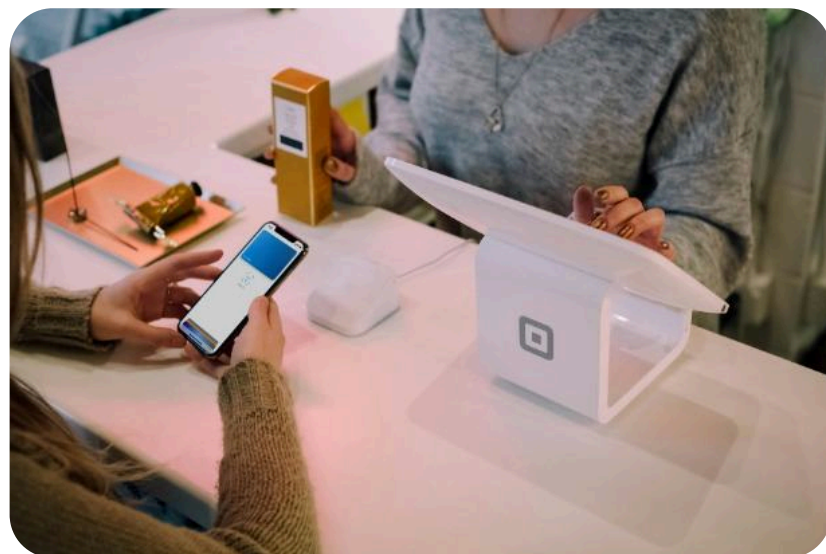


Sponsor's brochure



Newspaper

# SERVICES FOR INTERNATIONAL GUESTS



Registration



Visa Processing



Hotel booking



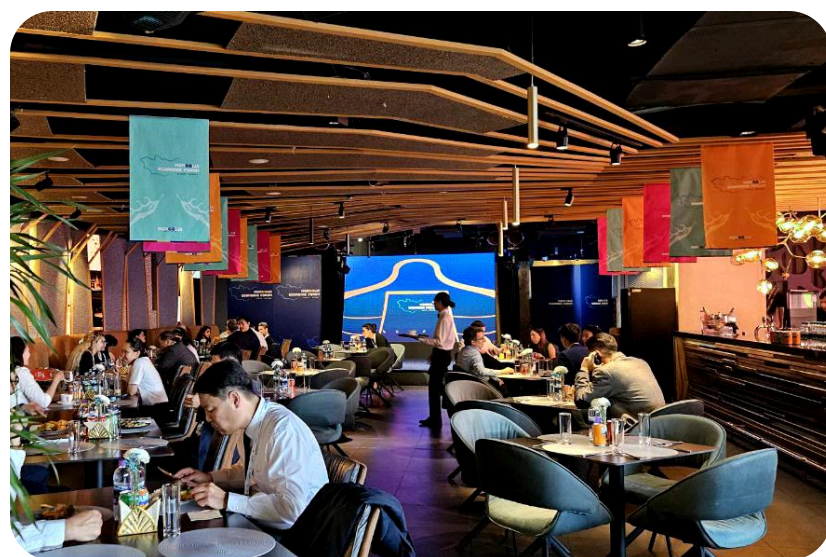
Airport Pick-up and  
Departure Service



Travel



Sponsor Gifts



VIP Luncheon and Dinner



Discount from Sponsors

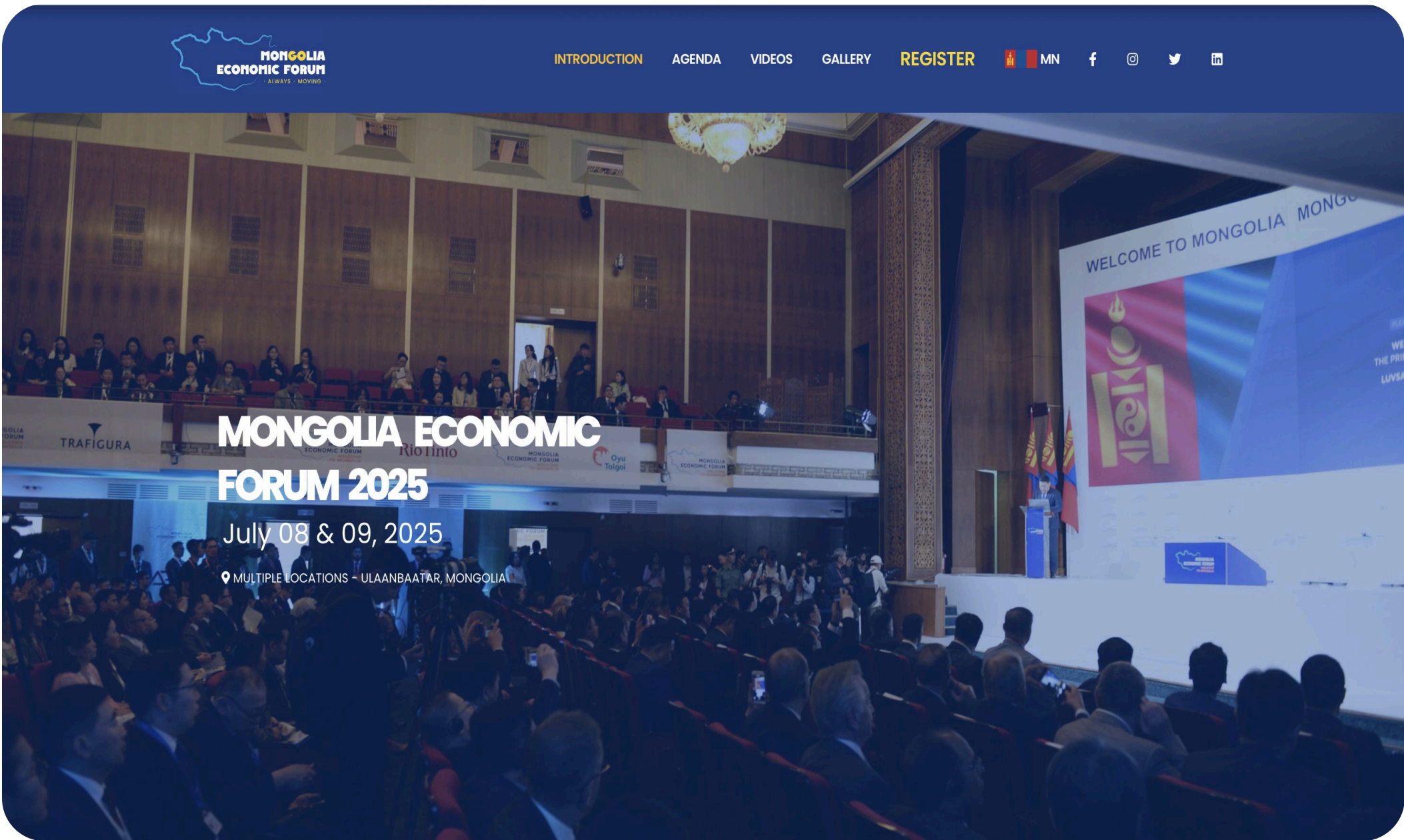


Special Guide



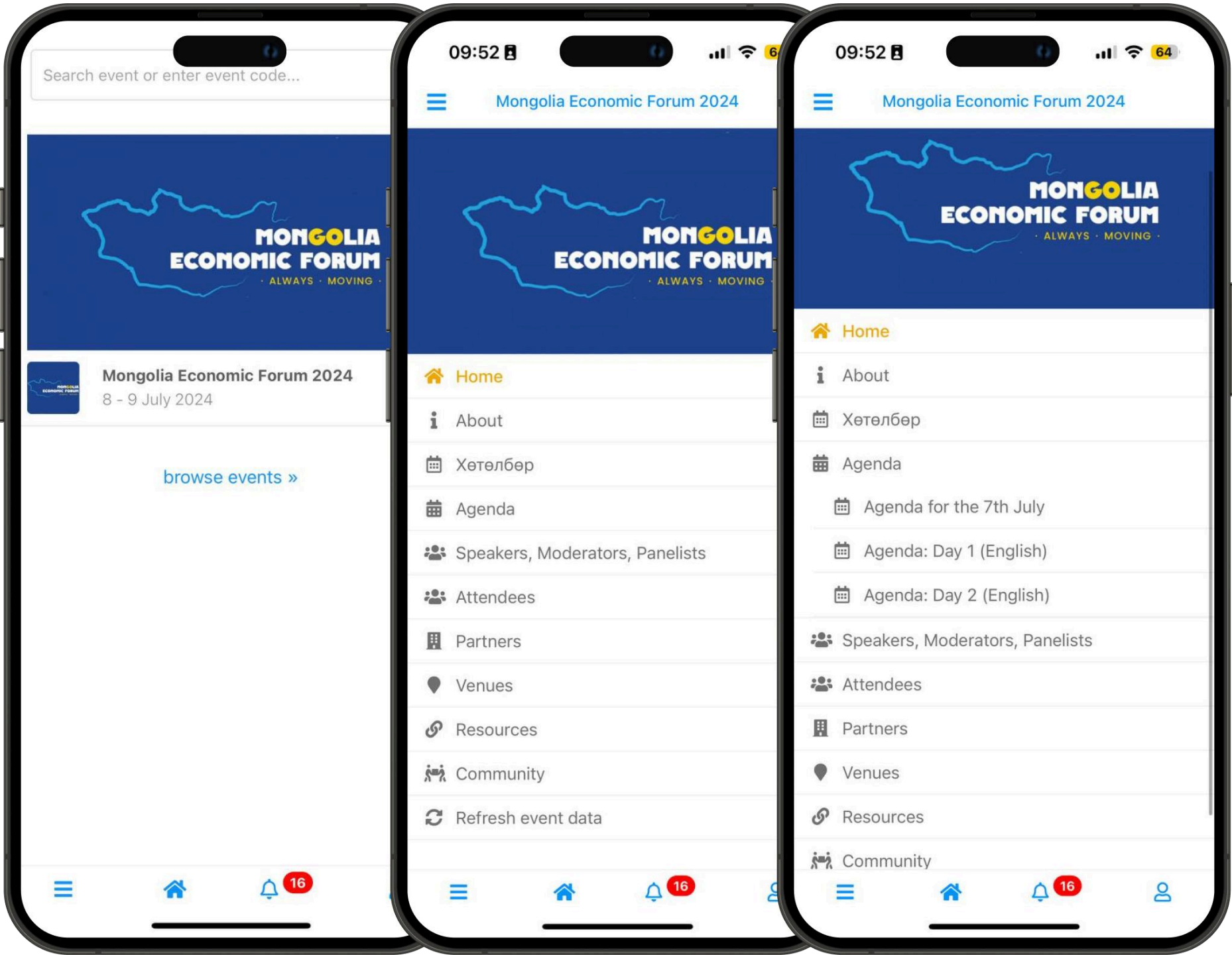
National Naadam Festival

# Website & App



[www.meforum.mn](http://www.meforum.mn)

Registration Form on the Website (General & Invited Guests)



MEF App – All Information in One Place

# Resources of MEF 2025

Please click on the link to view.

-  [Facebook Page](#)
-  [Instagram Page](#)
-  [Linkedin Page](#)
-  [X Page](#)
-  [Website](#)
-  [App](#)
-  [info@meforum.mn](mailto:info@meforum.mn)



MEF 2025 Networks



**Thank you for your attention!**

## **Список рассылки**

1. Торгово-промышленная палата Российской Федерации
2. Российский союз промышленников и предпринимателей
3. ООО «Деловая Россия»
4. Опора России
5. АО «Корпорация «МСП»
6. АО «Российский экспортный центр»
7. ВЭБ.РФ